

### NARRAGANSETT SCHOOL SYSTEM BUDGET

### PRESENTED TO THE NARRAGANSETT SCHOOL COMMITTEE FEBRUARY 24, 2016

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### **RECOGNITION AND THANKS TO:**

Karen Hagan Leslie Brow Dan Warner Marianne Kirby Gail Dandurand **Roland** Lambert Steve Gormley Susan McKnight Lyn Budaj, Peg Amaral **Cost Center Secretaries** 

Director of Finance & Administration **Director of Student Services** High School Principal Middle School Principal **Elementary School Principal** Director of Technology **Director of Operations** Admin. Asst. to the Superintendent **Business Office Staff** 

### NARRAGANSETT SCHOOL DEPARTMENT FISCAL 2017 BUDGET MEETINGS

| First Budget Workshop for School Committee          | February 24, 2016 at 6:00pm |
|---|-----------------------------|
| Second Budget Workshop for School Committee         | March 2, 2016, at 6:00pm    |
| Joint Town Council/School Capital Reserve Meeting   | March 7, 2016 @ 5:30pm      |
| Third Budget Workshop for School Committee          | March 9, 2016 at 6:00pm     |
| School Committee Vote on Budget                     | March 16, 2016 at 7:00pm    |
| Public Hearing on School Budget                     | March 28, 2016 @ 7:30pm     |
| Town Council Public Hearing on Proposed Town Budget | April 4, 2016 @ 8pm         |
| Town Council/School Committee Workshop              | April 11, 2016 @ 6:30pm     |
| First Reading Budget Ordinance                      | May 2, 2016 @ 7:30pm        |
| Second Reading & Adoption of Budget                 | May 16, 2016 @ 7:30pm       |



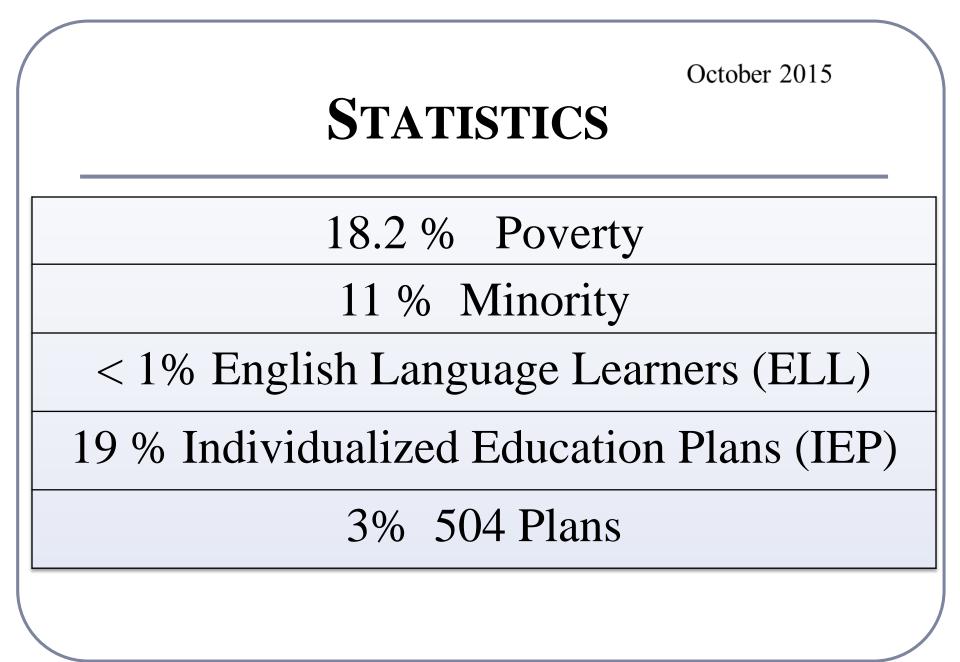
### NARRAGANSETT SCHOOL SYSTEM

### WHO ARE WE?

### WHO DO WE SERVE?

#### October 2015

| Number | 1469 Resident Students K-12                | Percent |
|--------|--|---------|
| 1318   | Attend Narragansett Schools                | 89.72%  |
| 6      | Special Ed. Out of District Placements     | .41%    |
| 7      | Attend Career & Technical Schools/Programs | .48%    |
| 24     | Attend 4 Charter Schools                   | 1.63%   |
| 14     | Home Schooled                              | .95%    |
| 100    | Attend Private K-12 Schools                | 6.81 %  |



October 2015

## HOW ARE WE STAFFED?

### **247 EMPLOYEES (FTE)**

| Teachers  | 147  |
|---|------|
| Teacher Assistants                                  | 26   |
| Transportation                                      | 27   |
| Operations<br>(Grounds, Facilities and Maintenance) | 17.5 |
| Clerical, Business Operations                       | 15.4 |
| Administrators                                      | 10   |
| Technology  | 4.6  |

#### III. Human Resources

A. Administrative Organization

Table of Organization 2016-17 Narragansett School System School Committee 5 members Superintendent 1 Superintendent 1 Administrative Assistant

| Student Services                | Finance and Administration   |
|---------------------------------|--|
| 1 Director                      | 1 Director   |
| 2 Secretaries                   | 1 Human Resources/Payroll Coordinator  |
| 1 Social Worker                 | .75 Accts Rec/Accts Payable Clerk  |
| 3.75 Speech/Language Path.      | .3 Accounts Payable Clerk  |
| 1.9 Occupational Therapists     |  |
| .9 Physical Therapist           |  |
| 3 Psychologists                 |  |
| 1.5 LEA Reps                    |  |
| .3 Child Outreach Staff         |  |
| .2 ELL Teacher                  |  |
| .3 Truancy Officer              |  |
| Middle School                   | High School  |
| 1 Principal                     | 1 Principal  |
| 1 Assistant Principal           | 1 Assistant Principal  |
| 37.2 Teachers                   | 43.7 Teachers  |
| 1 School Nurse/Teacher          | 1 School Nurse/Teacher   |
| 7 FT Teacher Assistants         | 6 FT Teacher Assistants  |
| 2 PT Teacher Assistants         | 1 Librarian/Media Specialist   |
| 1 Librarian/Media Specialist    | 3.5 Secretaries  |
| 2.75 Secretaries                | 2.6 Guidance Counselors  |
| 1 Guidance Counselor            | 1 Graduation by Proficiency Coordinator  |
| .3 Athletic Director            | .5 Athletic Director   |
| Operations                      | Technology   |
| 1 Director                      | 1 Director   |
| 1 Secretary                     | 4 Assistant Directors  |
| 4 Maintenance Workers           | .6 Data Manager  |
| 12 Custodians                   |  |
| 1.5 Grounds Maintenance workers |  |
| 1 Supervisor of Transportation  |  |
| 14 Bus Drivers                  |  |
| 3 Bus Assistants                |  |
| 9 Bus Monitors                  |  |
|                                 | 1 Director      2 Secretaries      1 Social Worker      3.75 Speech/Language Path.      1.9 Occupational Therapists      .9 Physical Therapist      3 Psychologists      1.5 LEA Reps      .3 Child Outreach Staff      .2 ELL Teacher      .3 Truancy Officer      Middle School      1 Principal      1 Assistant Principal      37.2 Teachers      1 School Nurse/Teacher      7 FT Teacher Assistants      2 PT Teacher Assistants      1 Librarian/Media Specialist      2.75 Secretaries      1 Guidance Counselor      .3 Athletic Director      Operations      1 Director      1 Secretary      4 Maintenance Workers      12 Custodians      1.5 Grounds Maintenance workers      1 Supervisor of Transportation      14 Bus Drivers      3 Bus Assistants |



#### **STRONG ACADEMIC ACHIEVEMENT AT ALL SCHOOLS**

- NHS 2014 RIDE Commended School
  GoLocalProv One of top 3 High Schools in Rhode Island
  25% of students enrolled in college credit courses
- NPS Award winning Musical Theater Programs Award winning Robotics Program
- NES Vibrant Band and Chorus Program Spanish for all students K-4







"The Whole Child"

### **THE FUTURE ...**

#### **ATTRACTING STUDENTS TO NARRAGANSETT**

Jamestown Tuition Agreement Career & Tech Certification in Agriculture Athletic Field Blended Learning Instruction

"Recognizing and Supporting the Need for Continual Improvement" (NSS Systems Design Strategic Plan)

### **BUDGET CONSIDERATIONS**

- 1. Instructional materials for CCSS (Common Core State Standards)
- 2. Financing of Long Term Capital Improvements
  - Greenhouse/Classroom Addition at High School
  - Beginning of HVAC at Pier School
  - Transportation Fleet Improvements
  - Safety Improvements
- 3. Increased costs of:
  - Town Pension
  - Health Benefits
  - Technology

### **BUDGET CONSIDERATIONS**

4. Changes in Funding Sources:

State Aid WB Transfer - No longer available Town Appropriation Fund Balance Use Tuitions

5. Building Program Enhancements against short term enrollment reductions

# TOTAL BUDGET WITH CAPITAL IMPROVEMENTS

Fiscal 2017 Budget

Fiscal 2016 Budget

Difference/Increase

Percentage Increase

\$29,611,690

\$29,596,917

\$14,773

.05%

# GENERAL FUND BUDGET BY OBJECT CODE

#### NARRAGANSETT SCHOOL SYSTEM GENERAL FUND BUDGET REPORT BY OBJECT CODE

|                                  | 2014-15 Actual | 2015-16 Adjusted | 2015-16 YTD  | 2016 - 17 Proposed | Amount     | Percent    |
|----------------------------------|----------------|------------------|--------------|--------------------|------------|------------|
| Description                      | Expenditures   | Budget           | Expenditures | Budget             | Difference | Difference |
|                                  |                |                  |              |                    |            |            |
| Salaries                         | 16,083,417     | 16,425,872       | 8,688,859    | 16,123,694         | (302,178)  | (1.84)     |
| Employee Benefits                | 6,919,746      | 7,162,348        | 3,933,369    | 7,341,973          | 179,625    | 2.51       |
| Purchased Prof. & Tech. Services | 509,995        | 646,923          | 317,077      | 714,524            | 67,601     | 10.45      |
| Purchased Property Services      | 367,417        | 461,098          | 253,421      | 546,539            | 85,441     | 18.53      |
| Other Purchased Services         | 1,206,534      | 1,665,506        | 788,502      | 1,560,799          | (104,707)  | (6.29)     |
| Supplies & Materials             | 910,300        | 1,301,177        | 449,765      | 1,160,170          | (141,007)  | (10.84)    |
| Property                         | 338,076        | 216,650          | 125,784      | 295,281            | 78,631     | 36.29      |
| Dues, Fees & Other Misc Expenses | 70,472         | 92,343           | 47,250       | 68,510             | (23,833)   | (25.81)    |
| Other Items                      | 442,634        | 1,625,000        | 1,595,000    | 1,800,200          | 175,200    | 10.78      |

|                               | FY 17 Budget | Decrease  | Increase  |
|-------------------------------|--------------|-----------|-----------|
| 5100 Salaries                 | \$16,123,694 | \$302,178 |           |
| 5200 Benefits                 | \$7,341,973  |           | \$179,625 |
| 5300 Prof. Tech. Svcs.        | \$714,524    |           | \$67,601  |
| 5400 Purchased Property Svcs. | \$546,539    |           | \$85,441  |
| 5500 Other Purchased Svcs.    | \$1,560,799  | \$104,707 |           |
| 5600 Supplies & Materials     | \$1,160,170  | \$141,007 |           |
| 5700 Property                 | \$295,281    |           | \$78,631  |
| 5800 Dues, Fees, Misc.        | \$68,510     | \$23,833  |           |
| 5900 Capital, Food Svcs.      | \$1,800,200  |           | \$175,200 |

### **OBJECT CODE CHANGES**

#### 5100 Salaries

1. Reduction of 5 employees

#### **5200 Employee Benefits**

- 1. Increase in health benefit working rate
- 2. Increased cost of town pension
- 3. Savings in teacher pension, FICA, and Medicare

#### Decrease \$302,178

**Increase \$179,625** 

### **OBJECT CODE CHANGES**

#### 5300 Purchased Prof. & Technical Services Increase \$67,601

- 1. NHS Accreditation Process
- 2. 1:1 Teacher Assistant

#### 5400 Purchased Property ServicesIncrease \$85,441

Outsourcing transportation repairs to town DPW

#### 5500 Other Purchased ServicesDecrease \$104,707

Special Ed. Students Reaching age 21

# 5600 Supplies and MaterialsDecrease \$141,0071.Savings in utilities (electric & gas)2.Savings in bus supplies

3. Fewer CC resources needed at NES

### **OBJECT CODE CHANGES**

#### 5700 Property

#### Increase \$78,631

Moving from lease to purchase of computer hardware at NHS

#### 5800 Dues, Fees, Misc.

Adjustment in Healthcare Act fees

#### 5900 Capital, Food Services Increase \$175,200

**Continued Capital Improvements** 

Decrease \$23,833

#### **ENROLLMENT PROJECTIONS**

Narragansett Elementary School

| 1 turiugunise | te Elementary Senser |       |                     |
|---------------|----------------------|-------|---------------------|
|               | Pre-Kindergarten     |       | 50                  |
|               | Kindergarten         |       | 80                  |
|               | Grade 1              |       | 74                  |
|               | Grade 2              |       | 76                  |
|               | Grade 3              |       | 86                  |
|               | Grade 4              |       | <u>92</u>           |
|               |                      | Total | 458 (currently 490) |
| Narraganse    | ett Pier School      |       |                     |
|               | Grade 5              |       | 111                 |
|               | Grade 6              |       | 111                 |
|               | Grade 7              |       | 112                 |
|               | Grade 8              |       | <u>100</u>          |
|               |                      | Total | 434 (currently 409) |
| Narraganse    | ett High School      |       |                     |
|               | Grade 9              |       | 90                  |
|               | Grade 10             |       | 116                 |
|               | Grade 11             |       | 113                 |
|               | Grade 12             |       | <u>92</u>           |
|               |                      | Total | 413 (currently 419) |
|               |                      |       |                     |

### **ENROLLMENT REVIEW – OCTOBER 2015**

# Total In-District Enrollment 2015-161318Anticipated In-District Enrollment 2016-171303

Decrease in Enrollment

21

15

### **STAFF REDUCTIONS**

| NES   | -1.0 Grade 3          |
|-------|-----------------------|
|       | -1.0 Grade 4          |
| NPS   | No changes            |
| NHS   | 5 Literacy Coach      |
|       | 5 Math Coach          |
|       | -1.0 various sections |
| Other | -1.0 Mechanic         |
|       | 2 Induction Coach     |

|  | Narragans | sett Schoo | l System |         |         |         |         |         |
|--|-----------|------------|----------|---------|---------|---------|---------|---------|
| Capital Improvement Plan - Proposed                  |           |            |          |         |         |         |         |         |
|  | Project # | 2015-16    | 2016-17  | 2017-18 | 2018-19 | 2019-20 | 2020-21 | TOTALS  |
| District:  |           |            |          |         |         |         |         |         |
| Upgrade Voice Mail Network - Hardware & Software     | New       |            | 50,000   |         |         |         |         | 50,000  |
| Transportation:                                      |           |            |          |         |         |         |         |         |
| Mini-Buses   |           |            | 50,000   |         |         |         |         | 50,000  |
| Regular Buses  |           | 100,000    | 100,000  | 100,000 | 100,000 | 100,000 | 100,000 | 600,000 |
|  |           |            |          |         |         |         |         |         |
|  |           |            |          |         |         |         |         |         |
|  |           |            |          |         |         |         |         |         |
| Elementary School:                                   |           |            |          |         |         |         |         |         |
| Complete Rehab West Wing Roof                        | 40        |            |          | 370,650 |         |         |         | 370,65  |
| Resurface, Repair, Refinish & Re-Stripe Gym Floor    | 19        |            |          |         |         |         |         | (       |
| Replace Gym Bleachers                                | 35        |            |          |         |         |         |         | (       |
| Seal and Re-Line Parking lot and Roadways            | 21A       | 35,000     |          |         |         |         |         | 35,00   |
| Upgrade Exterior Lighting                            | 24        | 40,000     |          |         |         |         |         | 40,00   |
| Upgrade Security System                              | 25        |            | 50,000   | 50,000  | 50,000  | 50,000  |         | 200,000 |
| Paving - Fire Lane                                   | 15        |            | 100,000  |         |         |         |         | 100,00  |
| Paving - Parking & Roadways                          | 21B       |            |          |         | 100,000 |         |         | 100,00  |
| A/C - Remainder of building                          | 29        |            |          |         |         | 250,000 |         | 250,00  |
| Flooring - remove and replace                        | 30        |            |          |         |         | 150,000 |         | 150,00  |
| Replace Gym HVAC Units                               | 33        |            |          |         |         |         | 80,000  | 80,00   |
| Double Classroom Electrical Circuits - 40 areas      | 34        |            |          |         |         |         | 60,000  | 60,00   |
| Replace all original outlets, swtiches, etc 75 areas | 35        |            |          |         |         |         | 15,000  | 15,00   |

| Caj  | oital Improv | vement Plan | - Propose | d       |         |         |         |           |
|--|--------------|-------------|-----------|---------|---------|---------|---------|-----------|
| Middle School:   |              |             |           |         |         |         |         |           |
| Install New Corridor Lockers                               | 25           |             |           |         |         |         |         | 0         |
| Resurface Parking Lot & Roadways                           | 10           |             | 138,000   |         |         |         |         | 138,000   |
| Resurface, Repair, Refinish & Re-Stripe Gym Floor          | 19           |             | 36,000    |         |         |         |         | 36,000    |
| Replace Gym Bleachers                                      | 21           |             |           |         |         |         |         | 0         |
| Rehab Kitchen  | 24           |             |           |         |         |         | 402,500 | 402,500   |
| Replace Telephones   | 26           |             |           |         |         | 15,000  |         | 15,000    |
| Update/Changeout Smoke Detectors                           | 42           | 12,200      |           |         |         |         |         | 12,200    |
| Tempered water supply to emergency eye-wash & shower units | 43           |             |           |         | 21,600  |         |         | 21,600    |
| Complete Unfinished Sections of Roof                       | 39           |             |           |         | 333,750 |         |         | 333,750   |
| Library Furniture  | 29           |             |           |         |         |         | 100,000 | 100,000   |
| Cafeteria Furniture  | 30           |             |           |         |         | 30,000  |         | 30,000    |
| HVAC Renovations - Design                                  | 33 A-D       |             | 70,000    |         |         |         |         | 70,000    |
| HVAC Renovations **  | 33 A-D       | 313,350     | 913,350   | 613,350 | 613,350 |         |         | 2,453,400 |
| Upgrade Security System                                    | 38           |             | 50,000    | 50,000  | 50,000  | 50,000  |         | 200,000   |
| Softball Field - Regrade & Seed Outfield; Irrigation       | G17          |             | 8,000     |         |         |         |         | 8,000     |
| Softball Field - Extend 1st and 3rd Base Fences            | G18          |             | 4,000     |         |         |         |         | 4,000     |
| Soccer Field - Regrade & Seed Outfield; Irrigation         | G21          |             |           |         |         | 100,000 |         | 100,000   |
| Double Classroom Electrical Circuits - 50 areas            | 35           |             |           |         |         |         | 75,000  | 75,000    |
| Replace all original outlets, swtiches, etc 100 areas      | 36           |             |           |         |         |         | 20,000  | 20,000    |
| New Lockers Girls and Boys Locker Rooms - 75 Units         | 37           |             |           |         |         |         | 48,750  | 48,750    |

| Ca   | pital Improv     | ement Pla | an - Prop | osed      |           |           |           |           |
|--|------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| High School:   |                  |           |           |           |           |           |           |           |
| Agri-Science Center Addition                         | 29               | 1,110,000 |           |           |           |           |           | 1,110,000 |
| Replace Gym Divider                                  | 35               |           |           |           |           | 80,000    |           | 80,000    |
| New Corridor Lockers installed                       | 7 A, B, C, I     | 25,000    | 25,000    | 25,000    | 25,000    |           |           | 100,000   |
| Upgrade Security System                              | 12               |           | 50,000    | 50,000    | 50,000    | 50,000    |           | 200,000   |
| Upgrade Exterior Lighting                            | 24               | 50,000    |           |           |           |           |           | 50,000    |
| Add Fresh-Air intakes to corridor heaters            | 56               |           |           |           | 14,400    |           |           | 14,400    |
| Rehab Auditorium                                     | 27               |           |           |           |           | 1,000,000 |           | 1,000,000 |
| Replace Auditorium Lighting/Sound Systems            | New              |           | 10,000    |           |           |           |           | 10,000    |
| Rehab Family Consumer Science Room                   | 25               |           |           |           |           | 90,000    |           | 90,000    |
| Resurface broken roadways                            | 10               |           | 40,000    |           |           |           |           | 40,000    |
| Furniture: Guidance & Admin Furniture                | 28               |           |           |           |           |           | 30,000    | 30,00     |
| Furniture: Replace Cafeteria Tables                  | 34               | 30,000    |           |           |           |           |           | 30,000    |
| Soccer Field - Removal of Tree line                  | G2 & 3           |           |           |           |           |           | 30,000    | 30,000    |
| Soccer Field - Sub-contract Irrigation               | G4               |           |           |           |           |           | 3,000     | 3,000     |
| Backfield - Regarded, Reposition, Plant and Seed     | G9               |           |           |           |           |           | 10,000    | 10,000    |
| Backfield - Baseball Cutouts (in house & add clay)   | G11              |           |           |           |           |           | 2,000     | 2,000     |
| Backfield - Ball Containment Netting, Backstop,      |                  |           |           |           |           |           |           |           |
| Dugout, Fence  | G12,13 & 14      | 4         |           |           |           |           | 60,000    | 60,000    |
| Replace Storage Building                             | G30              |           |           | 50,000    |           |           |           | 50,000    |
| Walking Trail  | G56              | 5,000     |           |           |           |           |           | 5,000     |
| Athletic Field - Technology                          | New              |           | 20,000    |           |           |           |           | 20,000    |
| Totals   |                  | 1,720,550 | 1,714,350 | 1,309,000 | 1,358,100 | 1,965,000 | 1,036,250 | 9,103,250 |
| Shaded Items = approved by RIDE for school housing a | -                |           |           |           |           |           |           |           |
| <b>** HVAC Renovations project cost ap</b>           | proved for \$1,2 | 53,400    |           |           |           |           |           |           |
|  |                  |           |           |           |           |           |           |           |

BUDGET DECISIONS FOR COMMITTEE

1. What should the Fund Balance transfer be?

2. What should the Town Appropriation Request be?

#### NARRAGANSETT SCHOOL SYSTEM FUND BALANCE ANALYSIS

| Undesignated General Fund Balance - 6/30/2014 | Budget<br>Balance<br>5,226,447 |
|---|--------------------------------|
| Surplus FY15                                  | 144,296                        |
| Undesignated General Fund Balance - 6/30/2015 | 5,370,743                      |
| Appropriation for operating budget FY16       | (1,466,000)                    |
| Transfer to Capital Projects Fund             | (1,195,000)                    |
| Transfer to NCACF                             | (400,000)                      |
| Undesignated General Fund Balance - 6/30/2016 | 2,309,743                      |
| Appropriation for operating budget FY17       | TBD                            |
| Appropriation for capital projects fund FY17  | TBD                            |

## HISTORY OF TOWN APPROPRIATION TO SCHOOLS

| 2009 | \$24,473,441 |
|------|--------------|
| 2010 | \$23,659,310 |
| 2011 | \$24,277,345 |
| 2012 | \$24,277,345 |
| 2013 | \$24,277,345 |
| 2014 | \$24,340,415 |
| 2015 | \$24,698,297 |
| 2016 | \$24,237,297 |
| 2017 |              |

#### **ESTIMATE OF HOW BUDGET WILL BE FUNDED**

|                    | 2015         | 2016         | 2017         |
|--------------------|--------------|--------------|--------------|
| Town Appropriation | \$24,698,297 | \$24,237,297 | TBD          |
| State Aid          | \$1,805,079  | \$1,993,920  | \$2,161,608  |
| Fund Balance       | \$700,000    | \$3,061,000  | TBD          |
| WB Transfer        | \$200,000    | \$0          | \$0          |
| Tuitions           | \$40,000     | \$40,000     | \$140,000    |
| Medicaid           | \$275,000    | \$250,000    | \$225,000    |
| Other Revenue      | \$19,722     | \$14,700     | \$11,700     |
| Total              | \$27,738,098 | \$29,596,917 | \$29,611,690 |

### QUESTIONS/COMMENTS FROM SCHOOL COMMITTEE

### PUBLIC COMMENT

 $\sim$   $\sim$   $\sim$   $\sim$   $\sim$ 

# **CLOSING STATEMENT**

### FROM THE

**SUPERINTENDENT**